

**At-a-Glance:**

Gross Patient Revenue:	\$	5,147,869
Net Patient Revenue:	\$	2,916,032
Other Operating Revenue:	\$	41,782
Total Operating Expense:	\$	(2,995,525)
Non-Operating Revenue:	\$	152,139
Profit/(Loss):	\$	410,217

**Inpatient Volume:**

- Acute patient days in January were 112 compared to 43 in December; budget is 36.
- Swing patient days were 31 compared to 2 in December; budget is 36.
- Total combined patient days in January were 143, budget is 72.

**Outpatient Volume:**

- Outpatient visits were 3,417, which is 130 under our budget of 3,547.
- Rural Health Clinic visits were 1,443, which is 25 under our budget of 1,468.
- Specialty Clinic visits were 347, which is 5 under our budget of 352.
- Emergency room visits were 454, which was 161 over our budget of 293.

**Departmental/Ancillary Service Stats:**

- Ambulance Calls, Laboratory Procedures, Occupational Therapy Procedures, Speech Therapy Procedures, CT Scans, General Radiology, PET Scans, Respiratory Therapy Procedures, EKG, Pulmonary Therapy, Home Sleep Studies, Sleep Studies, and Surgery met or exceeded budget for the month.

**Financial:**

- Deductions from revenue for January were \$2,231,836 compared to \$2,227,853 in December. Deductions from revenue as a percentage of Gross patient revenue went from 44.82% in December to 43.35% in January. Budgeted year-to-date Deductions from revenue are 43.57% of Gross patient revenue, compared to actual year-to-date of 44.69%.
- Total Operating Expenses in January were \$2,995,525 compared to \$3,180,338 in December.
- Year-to-date net profit/(loss) is \$1,183,126; budget is \$699,919.

**Statement of Net Position**  
**January 1, 2022 and January 31, 2022**

	<u>Current Month</u>	<u>Prior Month</u>	<u>Change</u>	<u>Prior Year</u>	<u>Change</u>		<u>Current Month</u>	<u>Prior Month</u>	<u>Change</u>	<u>Prior Year</u>	<u>Change</u>
	<u>January</u>	<u>December</u>	<u>Prior</u>	<u>January</u>	<u>Prior</u>		<u>January</u>	<u>December</u>	<u>Prior</u>	<u>January</u>	<u>Prior</u>
	<u>2022</u>	<u>2021</u>	<u>Month</u>	<u>2021</u>	<u>Year</u>		<u>2022</u>	<u>2021</u>	<u>Month</u>	<u>2021</u>	<u>Year</u>
<b>Assets</b>						<b>Liabilities and Net Position</b>					
Cash	\$ 11,701,662	\$ 11,943,411	\$ (241,749)	\$ 10,508,172	\$ 1,193,489	Current Liabilities					
Investments - Operating	7,429,989	7,425,910	4,079	8,966,438	(1,536,449)	Current portion of long-term debt	\$ 1,109,910	\$ 1,109,910	\$ -	\$ 1,048,731	\$ 61,179
<b>Total Cash and Cash equivalents</b>	<b>\$ 19,131,651</b>	<b>\$ 19,369,320</b>	<b>\$ (237,670)</b>	<b>\$ 19,474,610</b>	<b>\$ (342,959)</b>	Accounts Pay & Acc'd Liabilities	604,661	527,711	76,950	618,115	\$ (13,454)
Accounts Receivable	\$ 9,076,173	\$ 8,512,356	\$ 563,817	\$ 8,150,672	\$ 925,501	Accrued Salaries & Benefits	1,664,952	1,612,532	52,420	1,465,952	\$ 198,999
LESS: Allow for Contractual Adj	(3,593,000)	(3,509,000)	(84,000)	(3,331,000)	(262,000)	Accrued Interest	44,092	35,273	8,818	52,092	\$ (8,000)
LESS: Allow for Doubtful Accts	(370,000)	(343,000)	(27,000)	(336,000)	(34,000)	Est Third-party payer settlement	-	-	-	-	\$ -
<b>Net Accounts Receivable</b>	<b>\$ 5,113,173</b>	<b>\$ 4,660,356</b>	<b>\$ 452,817</b>	<b>\$ 4,483,672</b>	<b>\$ 629,501</b>	Other	281,465	282,089	(624)	292,347	\$ (10,882)
Other Receivables	\$ 1,972,709	\$ 1,714,351	\$ 258,358	\$ 1,803,735	\$ 168,974	<b>Total Current Liabilities</b>	<b>\$ 3,705,079</b>	<b>\$ 3,567,515</b>	<b>\$ 137,564</b>	<b>\$ 3,477,237</b>	<b>\$ 227,841</b>
Inventories	790,904	784,794	6,109	726,197	64,706	Long Term Liabilities					
Prepaid Expenses	436,322	427,409	8,913	446,916	(10,594)	Long Term Debt less Current	3,621,718	3,625,587	(3,869)	6,858,282	\$ (3,236,563)
Other Current Assets	-	-	-	-	-	Net Pension Liability	9,062,191	9,027,948	34,243	7,430,823	\$ 1,631,368
Est Third-party payer settlement	(3,574,914)	(3,757,085)	182,171	(5,223,336)	1,648,422	Other	-	-	-	-	\$ -
<b>Total Current Assets</b>	<b>\$ 23,869,845</b>	<b>\$ 23,199,146</b>	<b>\$ 670,698</b>	<b>\$ 21,711,794</b>	<b>\$ 2,158,051</b>	<b>Total Long Term Liabilities</b>	<b>12,683,909</b>	<b>12,653,535</b>	<b>30,374</b>	<b>14,289,105</b>	<b>\$ (1,605,195)</b>
Investment limited as to use:						<b>Total Liabilities</b>	<b>\$ 16,388,988</b>	<b>\$ 16,221,050</b>	<b>\$ 167,938</b>	<b>\$ 17,766,342</b>	<b>\$ (1,377,354)</b>
Board Designated	\$ 30,035	\$ 32,067	\$ (2,032)	\$ 42,028	\$ (11,993)	Deferred Inflows of Resources					
Debt Service	1,213,584	1,123,097	\$ 90,488	1,198,573	15,012	Unavailable Property Tax Revenue	1,627,090	1,627,090	-	1,588,344	\$ 38,746
Donor Restricted	57,120	55,307	\$ 1,813	57,784	(664)	Pension Related Deferred Inflows	211,949	211,949	-	1,144,657	(932,708)
<b>Long Term Investments</b>	<b>\$ 1,300,739</b>	<b>\$ 1,210,470</b>	<b>\$ 90,269</b>	<b>\$ 1,298,384</b>	<b>2,355</b>	HHS Stimulus Grant - Deferred Inflows	861,491	861,491	-	1,752,457	(890,966)
Plant, Property & Equipment	\$ 36,677,955	\$ 36,677,227	\$ 729	\$ 35,693,090	\$ 984,865	OPEB Related Deferred Inflows	235,865	235,865	-	202,527	33,338
Less Accum Depreciation/Amort	(29,454,287)	(29,270,697)	(183,590)	(27,003,450)	(2,450,837)	<b>Total Deferred Inflows of Resources</b>	<b>\$ 2,936,395</b>	<b>\$ 2,936,395</b>	<b>\$ -</b>	<b>\$ 4,687,985</b>	<b>\$ (1,751,590)</b>
<b>Net Plant Property &amp; Equipment</b>	<b>\$ 7,223,668</b>	<b>\$ 7,406,529</b>	<b>\$ (182,861)</b>	<b>\$ 8,689,640</b>	<b>\$ (1,465,972)</b>	Net Position					
Deferred Financing Costs	\$ -	\$ -	\$ -	\$ -	\$ -	Unrestricted Net Assets	\$ 8,963,252	\$ 9,241,537	\$ (278,285)	\$ 5,762,018	\$ 3,201,234
Other Long Term Assets	-	-	-	-	-	Unrestricted Net Assets GASB68	5,570,496	4,974,344	596,152	4,974,344	596,152
<b>Total Assets</b>	<b>\$ 32,394,252</b>	<b>\$ 31,816,146</b>	<b>\$ 578,106</b>	<b>\$ 31,699,818</b>	<b>\$ 694,434</b>	Restricted Net Assets	1,265,705	1,173,404	92,301	1,249,821	\$ 15,884
Deferred Outflows of Resources						<b>Total Net Position</b>	<b>\$ 15,799,453</b>	<b>\$ 15,389,285</b>	<b>\$ 410,168</b>	<b>\$ 11,986,183</b>	<b>\$ 3,813,269</b>
Pension/OPEB Related Deferred Outflows	\$ 2,730,584	\$ 2,730,584	\$ -	\$ 2,740,692	\$ (10,108)	<b>Total Liab, Deferred Inflows &amp; Net Position</b>	<b>\$ 35,124,836</b>	<b>\$ 34,546,730</b>	<b>\$ 578,106</b>	<b>\$ 34,440,510</b>	<b>\$ 684,326</b>
<b>Total Assets &amp; Deferred Outflows of Resources</b>	<b>\$ 35,124,836</b>	<b>\$ 34,546,730</b>	<b>\$ 578,106</b>	<b>\$ 34,440,510</b>	<b>\$ 684,326</b>						



	2021												2022
	January	February	March	April	May	June	July	August	September	October	November	December	January
Inpatient Revenue	185,718	301,659	257,709	99,101	232,966	(110,981)	64,765	136,198	379,426	523,470	189,204	258,666	607,908
Outpatient Revenue	3,247,433	3,240,681	4,233,483	3,949,549	3,959,665	4,272,534	3,706,878	4,022,362	4,317,329	4,033,627	4,211,679	4,228,714	3,991,994
Clinic Revenue	446,973	463,227	572,184	493,229	482,062	948,827	456,176	600,152	607,288	606,389	522,409	477,226	542,876
Other Revenue	4,838	4,636	5,412	4,715	4,304	5,036	5,083	5,171	5,520	5,058	5,495	5,606	5,091
<b>Total Gross Revenue</b>	<b>3,884,961</b>	<b>4,010,203</b>	<b>5,068,787</b>	<b>4,546,594</b>	<b>4,678,997</b>	<b>5,115,415</b>	<b>4,232,901</b>	<b>4,763,884</b>	<b>5,309,562</b>	<b>5,168,544</b>	<b>4,928,785</b>	<b>4,970,212</b>	<b>5,147,869</b>
Contractual Adjustments	1,560,971	1,683,055	2,096,142	1,926,610	1,824,204	2,000,705	1,779,922	1,997,904	2,131,163	2,278,607	2,046,492	2,087,772	2,002,921
Admin Adjustments	206,619	107,066	243,932	236,835	486,985	785,788	76,149	85,398	72,139	72,921	162,167	90,949	129,121
Charity Care	912	-	9,229	4,108	3,784	2,816	6,254	4,285	(129)	171	807	4,382	23,194
Bad Debt	49,727	42,808	28,732	44,968	(65,179)	34,171	12,218	72,447	56,920	95,078	17,120	44,750	76,601
<b>Total Deductions</b>	<b>1,818,229</b>	<b>1,832,930</b>	<b>2,378,035</b>	<b>2,212,520</b>	<b>2,249,793</b>	<b>2,823,480</b>	<b>1,874,543</b>	<b>2,160,035</b>	<b>2,260,094</b>	<b>2,446,777</b>	<b>2,226,586</b>	<b>2,227,853</b>	<b>2,231,836</b>
<b>Net Patient Revenue</b>	<b>2,066,732</b>	<b>2,177,273</b>	<b>2,690,752</b>	<b>2,334,073</b>	<b>2,429,203</b>	<b>2,291,935</b>	<b>2,358,358</b>	<b>2,603,849</b>	<b>3,049,469</b>	<b>2,721,767</b>	<b>2,702,199</b>	<b>2,742,359</b>	<b>2,916,032</b>
Other Operating Revenue	102,287	28,271	32,341	27,838	66,599	12,291	31,091	36,052	32,932	47,417	36,920	44,202	41,782
340B Program Revenue	299,948	266,120	255,240	278,813	336,054	62,208	237,473	357,476	217,408	291,977	289,672	268,872	295,789
<b>Total Operating Revenue</b>	<b>2,468,966</b>	<b>2,471,664</b>	<b>2,978,333</b>	<b>2,640,724</b>	<b>2,831,857</b>	<b>2,366,434</b>	<b>2,626,923</b>	<b>2,997,376</b>	<b>3,299,809</b>	<b>3,061,161</b>	<b>3,028,791</b>	<b>3,055,434</b>	<b>3,253,604</b>
Salaries and Wages	968,641	886,330	947,940	1,005,075	992,375	1,351,519	943,407	971,809	1,079,188	1,011,271	997,999	1,180,928	1,128,905
Benefits	362,858	360,090	342,812	382,650	379,148	667,597	279,983	302,217	323,831	356,373	308,108	346,615	329,157
Contract Labor/Services	302,118	261,735	383,524	326,519	298,282	309,324	282,337	314,612	311,894	298,708	258,166	283,824	327,752
<b>Total Labor Costs</b>	<b>1,633,617</b>	<b>1,508,155</b>	<b>1,674,277</b>	<b>1,714,244</b>	<b>1,669,805</b>	<b>2,328,441</b>	<b>1,505,727</b>	<b>1,588,638</b>	<b>1,714,913</b>	<b>1,666,352</b>	<b>1,564,273</b>	<b>1,811,366</b>	<b>1,785,814</b>
Fees - Other Services	212,951	194,772	250,804	243,120	268,778	266,266	231,939	266,878	235,273	245,559	239,447	242,149	229,781
Supplies	463,266	517,804	614,638	521,127	445,944	561,918	487,774	545,699	578,913	532,136	614,797	671,953	498,715
Facility Costs	54,278	41,261	42,566	42,125	45,222	46,162	9,495	74,726	60,345	43,551	50,927	49,456	42,905
Repairs / Maintenance	33,806	28,264	40,356	36,707	31,115	30,546	29,081	34,274	32,424	28,769	32,734	30,098	36,634
Lease / Rent	4,906	4,906	5,093	1,778	4,622	4,622	4,622	4,622	4,808	4,622	4,622	4,808	4,622
Insurance	13,609	13,609	14,975	14,877	14,877	1,522	12,158	12,159	12,159	12,159	12,159	12,159	12,159
Interest	13,583	13,499	10,644	10,596	10,583	13,441	11,037	10,966	9,285	8,964	9,330	8,957	8,953
Depreciation / Amortization	229,891	186,541	208,237	200,950	222,361	209,256	215,431	215,313	208,493	216,191	209,601	214,038	187,150
Other Expense	18,871	36,965	25,361	26,204	19,214	33,147	37,440	50,839	30,742	31,693	28,775	38,982	25,723
340B Retail Program Costs	232,042	150,636	186,936	203,155	234,841	121,041	246,950	304,546	177,712	238,464	273,381	96,372	163,070
<b>Total Operating Expenses</b>	<b>2,910,820</b>	<b>2,696,412</b>	<b>3,073,887</b>	<b>3,014,884</b>	<b>2,967,361</b>	<b>3,616,361</b>	<b>2,791,655</b>	<b>3,108,659</b>	<b>3,065,066</b>	<b>3,028,459</b>	<b>3,040,044</b>	<b>3,180,338</b>	<b>2,995,525</b>
<b>Operating Income/(Loss)</b>	<b>(441,853)</b>	<b>(224,748)</b>	<b>(95,553)</b>	<b>(374,160)</b>	<b>(135,504)</b>	<b>(1,249,927)</b>	<b>(164,731)</b>	<b>(111,283)</b>	<b>234,743</b>	<b>32,702</b>	<b>(11,254)</b>	<b>(124,904)</b>	<b>258,078</b>
Operating Margin %	-17.9%	-9.1%	-3.2%	-14.2%	-4.8%	-52.8%	-6.3%	-3.7%	7.1%	1.1%	-0.4%	-4.1%	7.9%
Non-Operating Revenue	522,575	159,003	181,787	279,837	166,153	3,923,307	149,313	141,889	168,494	163,838	150,039	144,064	152,139
<b>Total Margin/(Loss)</b>	<b>80,721</b>	<b>(65,745)</b>	<b>86,233</b>	<b>(94,323)</b>	<b>30,649</b>	<b>2,673,379</b>	<b>(15,419)</b>	<b>30,607</b>	<b>403,236</b>	<b>196,539</b>	<b>138,786</b>	<b>19,160</b>	<b>410,217</b>
Total Margin %	2.7%	-2.5%	2.7%	-3.2%	1.0%	42.5%	-0.6%	1.0%	11.6%	6.1%	4.4%	0.6%	12.0%

**CASH FLOW STATEMENT**

**January 2022**

<b>Cash Beginning Balance January 1, 2022</b>		19,369,320.40
Net Income (loss)	410,216.87	
Depreciation/Amortization	187,150.17	
Gain/Loss on Disposal of Asset	<u>-</u>	
		597,367.04
 <u>Change in Assets</u>		
Decrease in Net Patient A/R	(634,987.61)	
Decrease in Other receivables	(258,357.52)	
Decrease in Inventory	(6,109.40)	
Decrease in Prepaid Expenses	(8,913.42)	
Increase in Memorial / Scholarship Funds	(0.27)	
Increase in Self Funded Insurance Fund	2,032.39	
Increase in Property, Plant & Equip	(728.80)	
Increase in Debt Service Funds	(90,487.71)	
No Change in Deferred Outflows of Resources - Pension	-	
No Change in Deferred Outflows of Resources - OPEB	-	
Increase in Other Restricted Funds	(1,862.40)	
Net Change in Assets		(999,414.74)
 <u>Change in Liabilities</u>		
No Change in Current LTD	-	
Decrease in Accounts Payable	76,949.95	
Increase in Accrued Payroll	139,282.14	
Decrease in Accrued PTO	(46,575.22)	
Increase in Accrued P/R Taxes & Benefits	(40,911.08)	
Increase in Other Current Liabilities	8,818.33	
No Change in Unavailable Property Tax Revenue	-	
No Change in Deferred Inflows of Resources - Pension	-	
Increase in Deferred Inflows - HHS Stimulus Grant	-	
No Change in OPEB Related Deferred Inflows	-	
Increase in Long Term Debt	<u>26,813.80</u>	
Net Change in Liabilities		<u>164,377.92</u>
 Net effect to cash		 <u>(237,669.78)</u>
 <b>Cash Ending Balance January 31, 2022</b>		 <u><u>19,131,650.62</u></u>

**DAVIS COUNTY HOSPITAL  
CASH FLOW SUMMARY - TREND  
JANUARY 2022**

<b><u>General Fund</u></b>	<u>January 2022</u>	<u>December 2021</u>	<u>November 2021</u>
Beginning Cash Balance	\$11,943,410.50	\$11,312,704.22	\$10,799,305.34
Monthly Cash Receipts	\$2,403,884.00	\$3,669,435.05	\$3,672,284.45
Monthly Cash Disbursements	\$2,645,632.97	\$3,038,728.77	\$3,158,885.57
Sub-total	\$11,701,661.53	\$11,943,410.50	\$11,312,704.22
5-Star Money Market Account	\$6,916,084.23	\$6,912,561.65	\$7,234,082.81
Certificates of Deposit			
Due 01-27-23    0.60%    24 mo	\$184,279.78	\$184,001.51	\$184,001.51
Due 01-27-23    0.60%    24 mo	\$184,328.53	\$184,050.19	\$184,050.19
Due 05-28-21    2.50%    24 mo	\$145,296.55	\$145,296.55	\$145,296.55
Total Certificates of Deposit	\$513,904.86	\$513,348.25	\$513,348.25
Total General Fund Cash and Cash Equivalents	\$19,131,650.62	\$19,369,320.40	\$19,060,135.28
<b><u>Restricted Funds</u></b>			
Total Restricted Funds	\$0.00	\$0.00	\$0.00
<b><u>Board Designated - Capital Investment</u></b>			
5-Star Money Market Account	\$0.00	\$0.00	\$0.00
Total Board Designated Cash and Cash Equivalents	\$0.00	\$0.00	\$0.00
<b>Total Hospital Cash and Cash Equivalents</b>	\$19,131,650.62	\$19,369,320.40	\$18,835,111.23

**FY 2022 CAPITALIZED PURCHASES**

An Affiliate of **MERCYONE**

<u>Date</u>	<u>Department</u>	<u>Item Description</u>	<u>Amount</u>	<u>Asset Type</u>
07/08/21	Acute	Pediatric Stretcher Crib	5,216.96	MME
08/16/21	Acute	Accuvein Vein Finder	12,000.00	MME
09/29/21	EVS	Floor Burnisher	21,609.06	MME
10/01/21	Emergency	Rapid Infuser	30,723.00	MME
10/12/21	Outpatient	Mindray Vital Signs Monitors	38,405.80	MME
10/16/21	Human Resources	Office Furniture	13,687.11	MME
11/01/21	Acute	Verathon Glidescope	16,169.00	MME
11/08/21	Surgery	Skytron Surgical Lighting	24,548.75	BUILDING
11/16/21	Info Tech	Office Furniture	22,016.82	MME
12/20/21	Acute	Sonosite Portable Ultrasound	38,512.00	MME
Total FY 2022 Capital Additions			<u>222,888.50</u>	

# Davis County

HOSPITAL & CLINICS 

An Affiliate of **MERCYONE**<sup>SM</sup>

## WARRANT FOR JANUARY 2022

General Expenses:	\$1,120,934.45
Payroll Expenses:	\$691,297.49
Electronic Fund Transfers:	<u>\$833,401.03</u>
Total:	<u><u>\$2,645,632.97</u></u>

General Expenses Include the Following Capital Addition

<b>FUJIFILM SONOSITE, INC</b>		\$38,512.00
SONOSITE ULTRASOUND EQUIPMENT		
	<b>TOTAL</b>	\$38,512.00

The attached list of warrants totaling \$2,645,632.97 was approved for payment at the March 21, 2022 board meeting.

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Brenda Johnson, Secretary/Treasurer



VENDOR	AMOUNT	ACCOUNT	VENDOR	AMOUNT	ACCOUNT
4IMPRINT INC.	926.46	PROMOTIONAL	JOHNSON CONTROLS	614.81	PURCHASED SERV.
AAF INTERNATIONAL	234.88	REPAIRS	J'S ONE STOP	217.54	VEHICLE FUEL
AANP	150.00	DUES	KABEL BUSINESS SERVICES	165.85	KABEL/ COBRA FEES
ABM HEALTHCARE SUPPORT SERVICES INC	10,081.48	PURCHASED SERV.	KCI USA, INC	2,315.95	SUPPLIES
ACME TOOLS	857.66	MINOR EQUIP.	KEF PROPERTIES	42.00	EMP. RECRUITING
AIRGAS NORTH CENTRAL	4,138.92	OXYGEN	KEY SURGICAL	331.63	MINOR EQUIP.
ALCO SALES AND SERVICE CO	1,646.00	SUPPLIES/ MINOR EQUIP.	KEYSTONE LABORATORIES INC	240.00	PURCHASED SERV.
AMAZON CAPITAL SERVICES		AUX. EXPENDING/ PUBLICATIONS/ MINOR EQUIP./ SUPPLIES	KINCART PHYSICAL THERAPY SERVICES	92,657.00	PRO FEES
AMBASSADOR COMPANY	298.00	ADVERTISING	KOHL WHOLESAL	1,366.41	FOOD/ SUPPLIES/ SOAP
AMERIPRISE	1,700.00	TAX SHELTER	KRONOS SAASHR, INC	1,399.63	PURCHASED SERV.
AMPERAGE	9,015.00	PURCHASED SERV./ TV ADVERTISING/ COVID-19 ADVERTISING	LABORATORY CORP OF AMERICA	309.00	OUTSIDE SERVICES
ANDERSON ERICKSON DAIRY CO	748.61	DAIRY PRODUCTS	LANGUAGE LINE SERVICES	602.36	PURCHASED SERV.
ANSWERMED TELECOM, INC	79.30	PURCHASED SERV.	LANTHEUS MEDICAL IMAGING, INC	1,280.00	PHARMACY
APIC	220.00	DUES	LIFE SERVE BLOOD CENTER	3,757.20	BLOOD PRODUCTS
ARTHREX INC	640.92	SUPPLIES	LOCKRIDGE LUMBER	436.14	REPAIRS
ASSET SURPLUS REALLOCATION LLC	1,000.00	SUPPLIES	MACRO HELIX LLC	20,001.38	340B DRUG
AVANOS MEDICAL, INC	3,252.61	SUPPLIES	MAINE MOLECULAR QUALITY CONTROLS	393.52	SUPPLIES
AVEL eCARE LLC	10,000.00	PURCHASED SERV.	MAKING MEMORIES FLOWERS & GIFT	81.00	EMP. BENEFITS
BAYER HEALTHCARE	221.57	SUPPLIES	MCKESSON COPORATION (PHARMA)	102,369.05	PHARMACY
BECKMAN COULTER INC	14,721.60	SUPPLIES	MCKESSON MEDICAL-SURGICAL	22,587.82	SUPPLIES/ COVID-19 SUPPLIES/ REPAIRS
BEEKLEY MEDICAL	189.00	SUPPLIES	MCKESSON PLASMA & BIOLOGICS	28,587.75	PHARMACY
BIO-RAD LABORATORIES INC	1,468.88	SUPPLIES	MEDIACOM	576.15	PURCHASED SERV.
BIRKNER CONSULTING, DBA	1,968.75	PRO FEES	MEDIVATORS INC	876.67	SUPPLIES
BLOOMFIELD ANESTHETISTS	34,540.00	PRO FEES	MEDLINE INDUSTRIES, INC	3,535.28	MINOR EQUIP./ SUPPLIES
BLOOMFIELD AUTO PARTS	36.98	VEHICLE MAINTENANCE	MERCY ONE- DES MOINES	62,930.84	CONTRACT LABOR/ PURCHASED SERV.
BLOOMFIELD COMMUNICATIONS INC	422.30	ADVERTISING	MERCY ONE-DES MOINES	10,645.94	PURCHASED SERV./ SERVICE CONTRACT
BLOOMFIELD TRUE VALUE	139.97	REPAIRS/ GROUNDS/ GREETER'S DESK	MILLENNIA	500.00	PURCHASED SERV.
BOSTON SCIENTIFIC CORP	568.24	SUPPLIES	MONROE COUNTY HOSPITAL	2,784.13	CONTRACT LABOR
BOUND TREE MEDICAL LLC	173.34	SUPPLIES	MUTCHLER COMMUNITY CENTER	111.66	PAYROLL DEDUCTIONS
BRACCO DIAGNOSTICS INC	660.37	SUPPLIES	NASSCO	215.76	SUPPLIES
BREG-RSW MEDICAL	674.32	SUPPLIES	NEEBZ GRAPHIX	340.95	EMP. RELATIONS
BROTHER'S MARKET	267.14	SUPPLIES/ FOOD/ EMP. RELATIONS	NIGHT NURSE, INC	118.50	PURCHASED SERV.
CAPITAL ONE COMMERCIAL	489.51	GROUNDS	NORTHEAST MISSOURI ELECTRIC POWER CO-OP	3,000.00	LOAN PAYMENT
CARDINAL HEALTH	174,425.84	SUPPLIES/ COVID-19 SUPPLIES/ PHARMACY	NOVARAD CORP	3,121.00	CURRENT LEASE
CARDINAL HEALTH 110, LLC	30,263.98	340B DRUG	NUCLEAR SONICS	15,492.00	PURCHASED SERV.
CARNAHAN BRITTANY	528.75	PRO FEES	OLYMPUS AMERICA INC	168.70	SUPPLIES
CAROLINA NARROW FABRIC	161.10	SUPPLIES	ONESTAFF MEDICAL	12,775.00	CONTRACT LABOR
CATHOLIC HEALTH INITIATIVES	6,941.80	CONTRACT LABOR	OPTUM360	106.77	PUBLICATIONS
CDW GOVERNMENT	646.63	MINOR EQUIP.	OTTUMWA RADIO	2,622.07	RADIO ADVERTISING/ COVID-19 ADVERTISING
CERNER CORPORATION	8,688.00	SERVICE CONTRACT	OWENS & MINOR - 77159375	1,874.78	SUPPLIES
CHANGE HEALTHCARE TECHNOLOGIES, INC	5,371.73	PURCHASED SERV.	PATIENT REFUND	75.32	PATIENT REFUND
CINTAS CORPORATION	143.25	EVS UNIFORMS	PAYOR REFUND	2,144.85	PAYOR REFUND
CIRCLELINK HEALTH, INC	6,405.00	PURCHASED SERV.	PC CONNECTION SALES CORP	4,957.91	MINOR EQUIP./ SUPPLIES/ PURCHASED SERV./ REPAIRS
CITIZENS MUTUAL TELEPHONE CO	7,354.37	PHONE	PDC HEALTHCARE	76.32	SUPPLIES
CITY OF BLOOMFIELD	31,504.05	UTILITIES	PEPSI COLA MEMPHIS	1,580.08	VENDING
COBBLESTONE INN AND SUITES	76.00	LODGING DR. REMIS	PEPSI-COLA CO.	701.10	VENDING
COLLECTION SERVICES CENTER	1,650.46	GARNISHMENT	PERFORMANCE HEALTH	172.85	SUPPLIES
CONTINUUM HEALTH TECHNOLOGIES CORP	500.00	PURCHASED SERV.	PETROLEUM MKT MUTUAL INS CO	1,095.00	INSURANCE
CROSSCONNECT ENGINEERING	2,800.00	PURCHASED SERV.	PETTY CASH	45.00	VEHICLE MAINTENANCE/ PURCHASED SERV.
DATIX (USA) INC	1,152.50	SERVICE CONTRACT	PHILIPS MEDICAL SYSTEMS N A	566.66	REPAIRS
DAVIS COUNTY HOSP FOUNDATION	356.26	PAYROLL DEDUCTIONS	PINNACLE	271.20	YELLOW PAGES
DAVIS COUNTY HOSPITAL AUXILIAR	690.50	PAYROLL DEDUCTIONS	PITNEY BOWES PURCHASE POWER	746.00	POSTAGE
DAVIS COUNTY HOSPITAL INS PLAN	8,807.02	EMP. BENEFITS	PLUMB SUPPLY CO	48.51	REPAIRS
DAVIS COUNTY TIRE	815.55	PURCHASED SERV./ MINOR EQUIP./ VEHICLE MAINTENANCE	PREMIER SPECIALTY NETWORK	18,159.54	PRO FEES
DAVIS COUNTY TOURISM CORPORATION	25.00	PUBLIC RELATIONS	PRESS GANEY ASSOC INC	9,337.77	PURCHASED SERV.
DAVIS COUNTY TREASURER AMB	1,122.05	AMB FUEL	PSYCHIATRIC MEDICAL CARE LLC	28,314.35	PURCHASED SERV.
DCH - FLEX SPENDING ACCOUNT	3,829.02	FLEX SPENDING	R&D BATTERIES INC	396.75	REPAIRS
DCI	200.00	PURCHASED SERV.	RELIANCE STANDARD	8,628.59	EMP. BENEFITS
DENMAN LINEN SERVICE	4,115.67	PURCHASED SERV.	RENOVO SOLUTIONS, LLC	1,309.43	BIOMED
DES MOINES LABORATORY	18,575.48	OUTSIDE SERVICES	RMW SERVICES LLC	159.91	PURCHASED SERV.
DEXYP	104.00	YELLOW PAGES	RURAL MEDICAL SOLUTIONS, LLC	44,414.44	SUPPLIES/ PURCHASED SERV.
DOCS EMERGENCY MEDICINE	40,248.00	PRO FEES	RURAL PARTNERS IN MEDICINE, LLC	21,182.20	CONTRACT LABOR/ PURCHASED SERV.
ECOLAB	785.16	SUPPLIES	SANOFI PASTEUR INC	1,042.89	PHARMACY
ELECTRICAL ENG & EQUIP	275.17	REPAIRS	SHARED MEDICAL SERVICES, INC	1,942.50	OUTSIDE SERVICES
EQUISYS INC	5,274.00	SERVICE CONTRACT	SHAZAM	2,349.87	CREDIT CARD FEES
EVOQUA WATER TECHNOLOGIES	1,488.50	PURCHASED SERV./ REPAIRS	SHELTON-DEHAAN CO	96.95	SUPPLIES
EXPERIAN HEALTH INC	223.76	PURCHASED SERV.	SHRED-IT USA	229.00	PURCHASED SERV.
FEDERAL EXPRESS CORPORATION	219.21	PURCHASED SERV.	SMITH & NEPHEW ORTHOPAEDICS	1,788.40	SUPPLIES
FISHER HEALTHCARE	534.44	SUPPLIES	SOMNITECH INC	9,300.00	PURCHASED SERV.
FRIENDS OF LAKE WAPELLO	103.00	TRAINING	SOUTHERN IOWA ELECTRIC CO-OP	4,564.03	LOAN PAYMENT
FUJIFILM SONOSITE, INC	38,512.00	ULTRASOUND EQUIP.	STAPLES ADVANTAGE	2,285.52	SUPPLIES
G E PRECISION HEALTHCARE, LLC	19,977.18	REPAIRS	STERICYCLE INC	807.32	PURCHASED SERV.
GEM MEDICAL SUPPLIES LLC	570.36	COVID-19 SUPPLIES	STRYKER INSTRUMENTS	4,427.06	SUPPLIES
GETTING USA SALES, LLC	717.50	SUPPLIES/ REPAIRS	SUCCESS BANK-HSA	34,191.65	HSA CONTRIBUTIONS
GOSS SERVICE ASSOCIATES, LLC	47.77	SUPPLIES	SUMMERS, JIERRA	15.25	PURCHASED SERV.
GRAINGER	756.65	GROUNDS/ MINOR EQUIP./ REPAIRS	SURGICAL DIRECT	85.49	MINOR EQUIP.
GREER	5,628.32	PHARMACY	SYSCO IOWA INC	3,372.06	FOOD/ SUPPLIES/ SOAP

<u>VENDOR</u>	<u>AMOUNT</u>	<u>ACCOUNT</u>	<u>VENDOR</u>	<u>AMOUNT</u>	<u>ACCOUNT</u>
GUARDIAN	2,874.42	TAX SHELTER	TIAA BANK	4,621.88	CURRENT LEASE
HAMILTON PRODUCE CO	93.39	REPAIRS	TIM HILDRETH COMPANY INC	2,624.66	REPAIRS
HARMONY HEALTHCARE IT	525.00	PURCHASED SERV.	TISSUE SEAL	305.00	SUPPLIES
HD SUPPLY, INC	1,477.40	SUPPLIES/ MINOR EQUIP.	TRAVELERS CL REMITTANCE CENTER	6,696.90	INSURANCE
HEALTH CARE LOGISTICS INC			TRI ANIM HEALTH SERVICES INC		
	1,216.93	MINOR EQUIP./ SUPPLIES		1,045.46	COVID-19 SUPPLIES/ MINOR EQUIP./ SUPPLIES
HEALTH ENTERPRISES	2,400.00	PURCHASED SERV.	TRI COUNTY SHOPPER	349.25	ADVERTISING
HEALTH PARTNERS OF SW IOWA	343.00	PURCHASED SERV.	TSys	2,414.08	CREDIT CARD FEES
HEALTHLINK INC	20.43	CONTRACTUALS	UMB BANK	90,484.99	BOND PAYMENT
HENRY SCHEIN	4,004.09	COVID-19 SUPPLIES/ SUPPLIES	US FOODS, INC	13,416.08	FOOD/ SUPPLIES/ SOAP
HIRERIGHT LLC	58.30	PURCHASED SERV.	VAPOTHERM	692.69	SUPPLIES
HOBART SERVICE	268.59	REPAIRS	VERATHON, INC	756.96	SUPPLIES
HOSPITAL PAYROLL FUND	691,297.49	PAYROLL	VERIZON WIRELESS	1,053.20	PHONE
HYLAND, LLC			VISA		ADVERTISING/ PUBLICATIONS/ EMP. RELATIONS/ SUPPLIES/ PURCHASED SERV./
	2,341.60	SERVICE CONTRACT		3,262.70	WALK FOR LIFE
IDEACOM MID-AMERICA	87.50	PURCHASED SERV.	VISION SERVICE PLAN	1,983.59	EMP. BENEFITS
IMMUCOR	282.12	SUPPLIES	VIVIAL	83.15	YELLOW PAGES
INDIAN HILLS COMMUNITY COLLEGE	128.00	TRAINING	VYAIR MEDICAL, INC	274.33	SUPPLIES
INTERNAL REVENUE SERVICE	280,813.70	FED/ FICA TAX WITHHOLDING	WASTE MANAGEMENT	2,108.29	PURCHASED SERV.
IOWA DEPARTMENT OF REVENUE	46,657.13	STATE TAX WITHHOLDING	WAYNE COUNTY HOSPITAL	115.82	SUPPLIES
IOWA HEART CENTER PC	2,666.56	PRO FEES	WELLMARK B/C AND B/S OF IOWA	149,607.49	EMP. BENEFITS
IOWA HOSPITAL ASSOCIATION-IHA	22,425.00	PREPAID DUES/ TRAINING	WGK, INC	259.95	REPAIRS
IOWA POISON CONTROL CENTER	938.00	PURCHASED SERV.	WINGER SERVICE	1,000.00	PURCHASED SERV.
IOWA PUBLIC HEALTH ASSN	250.00	DUES	WORLDPAY	320.87	CREDIT CARD FEES
IPERS	125,245.91	IPERS CONTRIBUTION	WPS GOVERNMENT HEALTH ADMINISTRATORS	20,066.00	COST REPORT SETTLEMENT
IRHTP	2,117.50	PURCHASED SERV.	ZEBRA TECHNOLOGIES INTERNATIONAL LLC	1,878.68	SUPPLIES
JACKSON-HIRSH INC	156.00	SUPPLIES	ZOHO CORP	2,645.00	SERVICE CONTRACT
JET GAS BENTLER OIL INC	1,751.40	FUEL FOR DIESEL TANKS			

**TOP 20 PAYMENTS**

	CARDINAL HEALTH	174,425.84	SUPPLIES/ COVID-19 SUPPLIES/ PHARMACY
	MCKESSON COPORATION (PHARMA)	102,369.05	PHARMACY
	KINCART PHYSICAL THERAPY SERVICES	92,657.00	PRO FEES
	UMB BANK	90,484.99	BOND PAYMENT
	MERCY ONE- DES MOINES	62,930.84	CONTRACT LABOR/ PURCHASED SERV.
	RURAL MEDICAL SOLUTIONS, LLC	44,414.44	SUPPLIES/ PURCHASED SERV.
	DOCS EMERGENCY MEDICINE	40,248.00	PRO FEES
	FUJIFILM SONOSITE, INC	38,512.00	ULTRASOUND EQUIP.
	BLOOMFIELD ANESTHETISTS	34,540.00	PRO FEES
	CITY OF BLOOMFIELD	31,504.05	UTILITIES
	CARDINAL HEALTH 110, LLC	30,263.98	340B DRUG
	MCKESSON PLASMA & BIOLOGICS	28,587.75	PHARMACY
	PSYCHIATRIC MEDICAL CARE LLC	28,314.35	PURCHASED SERV.
	MCKESSON MEDICAL-SURGICAL	22,587.82	SUPPLIES/ COVID-19 SUPPLIES/ REPAIRS
<b>PAYROLL-RELATED</b>			
	HOSPITAL PAYROLL FUND	691,297.49	PAYROLL
	INTERNAL REVENUE SERVICE	280,813.70	FED/ FICA TAX WITHHOLDING
	WELLMARK B/C AND B/S OF IOWA	149,607.49	EMP. BENEFITS
	IPERS	125,245.91	IPERS CONTRIBUTION
	IOWA DEPARTMENT OF REVENUE	46,657.13	STATE TAX WITHHOLDING
	SUCCESS BANK-HSA	34,191.65	HSA CONTRIBUTIONS
		<u>2,149,653.48</u>	

# MHN - Central Iowa - Davis County Hospital

## Key Ratios

Monthly and Year to Date Through January 31, 2022

PY End	MHN Target	Hosp Target	CY MO	PY MO	YTD	Ratio Description	Current Year (YTD)			
							Qtr 1	Qtr 2	Qtr 3	Qtr 4
233	60	90	211	231	208	Days Cash on Hand-Operating	204	204		
255	170	120	226	246	223	Days Cash on Hand-Total	215	216		
70	45	42	55	58	54	Days In Patient AR - Gross	55	53		
78	45	42	56	58	57	Days In Patient AR - Net	60	53		
-6.5%	1.0%	-3.1%	7.9%	-17.9%	0.5%	Operating Margin	-0.5%	-3.4%		
2.4%	7.0%	4.6%	14.0%	-8.0%	7.7%	Operating EBIDA	7.1%	6.2%		
4.4%	3.0%	2.2%	12.0%	2.7%	5.3%	Total Margin	4.5%	3.7%		
12.4%	10.0%	9.5%	17.8%	10.8%	12.1%	Total EBIDA	11.6%	10.6%		
42.1%	NA	42.5%	38.9%	40.2%	41.5%	Contractual Adj as a % of Gross Chgs	41.3%	42.5%		
1.8%	2.75%	1.6%	1.9%	1.3%	1.2%	Uncomp Care as % of Gross Charges	1.1%	1.1%		
61.9%	60.0%	60.0%	54.9%	66.2%	54.6%	Labor Compensation Ratio	53.9%	55.1%		
1.40%	2.0%	2.00%	1.8%	1.7%	1.7%	Overtime %	1.6%	1.9%		
6.2	5.3	5.1	6.2	2.7	5.1	FTE's per Adjusted Patient Day	4.8	6.1		
\$ 2,946	\$ 1,610	\$ 2,600	\$ 2,320	\$ 2,399	\$ 2,586	Total Cost/Adj Patient Day	\$ 2,422	\$ 2,895		
\$ 462	\$ 170	\$ 490	\$ 412	\$ 426	\$ 520	Supply Exp Per Adj Patient Day	\$ 477	\$ 605		
36.2%	40.0%	40.0%	31.4%	42.4%	38.0%	Non-Salary Expense Ratio	39.4%	39.0%		
40.4%	28.0%	40.0%	18.6%	36.4%	18.6%	Long Term Debt to Capitalization	19.6%	19.2%		
2.18	2.5	2.00	2.35	2.84	3.40	Debt Service Coverage	3.51	3.30		
10.6	10	14	11.6	10.0	11.5	Average Age of Plant	11.5	11.5		
Prior Yr	MHN Target	Hosp Target	CY MO	PY MO	YTD	Payor Mix	Qtr 1	Qtr 2	Qtr 3	Qtr 4
44.4%	N/A	N/A	41.1%	41.3%	40.4%	Medicare	40.9%	39.5%		
14.0%	N/A	N/A	14.3%	13.0%	15.1%	Medicaid	15.5%	14.9%		
19.8%	N/A	N/A	19.8%	25.7%	19.6%	Wellmark	18.4%	20.7%		
10.9%	N/A	N/A	7.1%	7.8%	7.6%	Commercial	8.2%	7.2%		
8.9%	N/A	N/A	16.0%	11.1%	15.6%	M-Care Advantage	15.3%	15.8%		
2.0%	N/A	N/A	1.8%	1.2%	1.8%	Private Pay	1.7%	1.9%		
100.0%	N/A	N/A	100.0%	100.0%	100.0%	Total	100.0%	100.0%	0.0%	0.0%

Green = Met Target  
Red = Missed Target

MHN Target - color coded based upon if Affiliate YTD met MHN target.  
Affiliate Performance - CY MO, PY MO, YTD, Qtr 1, Qtr 2, Qtr 3 & Qtr 4 color coded based upon if Affiliate met Hospital Target.

**DAVIS COUNTY HOSPITAL DASHBOARD**  
**Indicator Definitions, Analysis, Actions and Graphs**  
**January 2022**

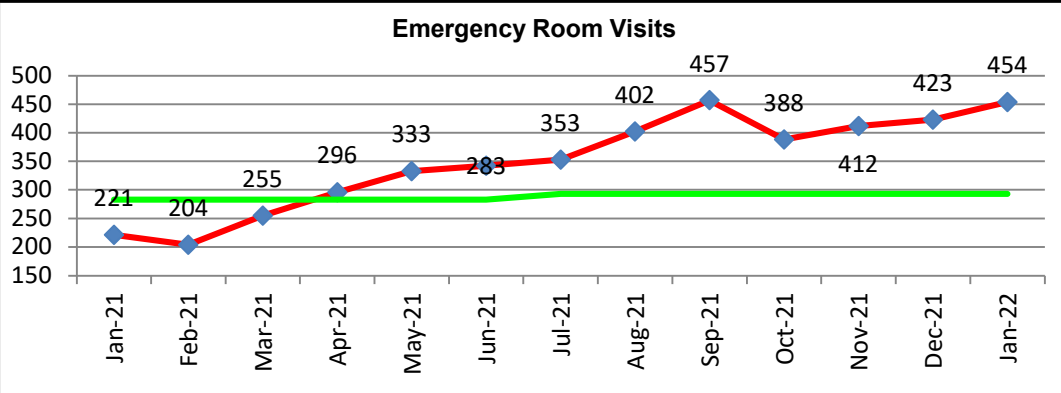
Growth	Trending																																										
<p><b><u>Average Daily Census</u></b>                      Description:                      Average daily census for acute &amp; swing bed</p> <p>Calculation:                      Patient Days/Days in Month</p> <p>Target:                      Acute 1.16                      Swing 1.16</p>	<p align="center"><b>Average Daily Census</b></p> <table border="1"> <caption>Average Daily Census Data</caption> <thead> <tr> <th>Month</th> <th>Acute</th> <th>Swing</th> </tr> </thead> <tbody> <tr><td>Jan-21</td><td>1.16</td><td>0.5</td></tr> <tr><td>Feb-21</td><td>1.0</td><td>1.0</td></tr> <tr><td>Mar-21</td><td>1.0</td><td>0.3</td></tr> <tr><td>Apr-21</td><td>0.5</td><td>0.4</td></tr> <tr><td>May-21</td><td>1.5</td><td>1.1</td></tr> <tr><td>Jun-21</td><td>1.0</td><td>0.6</td></tr> <tr><td>Jul-21</td><td>0.3</td><td>0.5</td></tr> <tr><td>Aug-21</td><td>0.5</td><td>1.0</td></tr> <tr><td>Sep-21</td><td>1.8</td><td>0.5</td></tr> <tr><td>Oct-21</td><td>2.0</td><td>0.4</td></tr> <tr><td>Nov-21</td><td>1.3</td><td>1.0</td></tr> <tr><td>Dec-21</td><td>1.3</td><td>0.2</td></tr> <tr><td>Jan-22</td><td>3.6</td><td>1.0</td></tr> </tbody> </table>	Month	Acute	Swing	Jan-21	1.16	0.5	Feb-21	1.0	1.0	Mar-21	1.0	0.3	Apr-21	0.5	0.4	May-21	1.5	1.1	Jun-21	1.0	0.6	Jul-21	0.3	0.5	Aug-21	0.5	1.0	Sep-21	1.8	0.5	Oct-21	2.0	0.4	Nov-21	1.3	1.0	Dec-21	1.3	0.2	Jan-22	3.6	1.0
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<p><b><u>Acute Average Length of Stay</u></b>                      Description:                      Acute average length of stay in hours for the month</p> <p>Calculation:                      Patient Days/Discharges</p> <p>Target:                      72 hours</p>	<p align="center"><b>Acute Average Length of Stay (Hours)</b></p> <table border="1"> <caption>Acute Average Length of Stay (Hours) Data</caption> <thead> <tr> <th>Month</th> <th>Hours</th> </tr> </thead> <tbody> <tr><td>Jan-21</td><td>80</td></tr> <tr><td>Feb-21</td><td>60</td></tr> <tr><td>Mar-21</td><td>45</td></tr> <tr><td>Apr-21</td><td>60</td></tr> <tr><td>May-21</td><td>65</td></tr> <tr><td>Jun-21</td><td>55</td></tr> <tr><td>Jul-21</td><td>60</td></tr> <tr><td>Aug-21</td><td>70</td></tr> <tr><td>Sep-21</td><td>68</td></tr> <tr><td>Oct-21</td><td>60</td></tr> <tr><td>Nov-21</td><td>65</td></tr> <tr><td>Dec-21</td><td>60</td></tr> <tr><td>Jan-22</td><td>103.3</td></tr> </tbody> </table>	Month	Hours	Jan-21	80	Feb-21	60	Mar-21	45	Apr-21	60	May-21	65	Jun-21	55	Jul-21	60	Aug-21	70	Sep-21	68	Oct-21	60	Nov-21	65	Dec-21	60	Jan-22	103.3														
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<p><b><u>Outpatient Visits</u></b>                      Description:                      Outpatient visits for the month</p> <p>Target:                      3,547</p>	<p align="center"><b>Outpatient Visits</b></p> <table border="1"> <caption>Outpatient Visits Data</caption> <thead> <tr> <th>Month</th> <th>Visits</th> </tr> </thead> <tbody> <tr><td>Jan-21</td><td>3,141</td></tr> <tr><td>Feb-21</td><td>2,994</td></tr> <tr><td>Mar-21</td><td>3,975</td></tr> <tr><td>Apr-21</td><td>3,462</td></tr> <tr><td>May-21</td><td>3,436</td></tr> <tr><td>Jun-21</td><td>3,388</td></tr> <tr><td>Jul-21</td><td>3,388</td></tr> <tr><td>Aug-21</td><td>3,748</td></tr> <tr><td>Sep-21</td><td>4,127</td></tr> <tr><td>Oct-21</td><td>3,982</td></tr> <tr><td>Nov-21</td><td>3,740</td></tr> <tr><td>Dec-21</td><td>3,782</td></tr> <tr><td>Jan-22</td><td>3,417</td></tr> </tbody> </table>	Month	Visits	Jan-21	3,141	Feb-21	2,994	Mar-21	3,975	Apr-21	3,462	May-21	3,436	Jun-21	3,388	Jul-21	3,388	Aug-21	3,748	Sep-21	4,127	Oct-21	3,982	Nov-21	3,740	Dec-21	3,782	Jan-22	3,417														
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<p><b><u>Clinic Provider Visits</u></b>                      Description:                      Clinic Doctor visits for the month</p> <p>Target:                      1,820</p>	<p align="center"><b>Clinic Provider Visits</b></p> <table border="1"> <caption>Clinic Provider Visits Data</caption> <thead> <tr> <th>Month</th> <th>Visits</th> </tr> </thead> <tbody> <tr><td>Jan-21</td><td>1,603</td></tr> <tr><td>Feb-21</td><td>1,662</td></tr> <tr><td>Mar-21</td><td>2,156</td></tr> <tr><td>Apr-21</td><td>1,867</td></tr> <tr><td>May-21</td><td>1,795</td></tr> <tr><td>Jun-21</td><td>1,887</td></tr> <tr><td>Jul-21</td><td>1,693</td></tr> <tr><td>Aug-21</td><td>2,071</td></tr> <tr><td>Sep-21</td><td>2,055</td></tr> <tr><td>Oct-21</td><td>1,925</td></tr> <tr><td>Nov-21</td><td>1,880</td></tr> <tr><td>Dec-21</td><td>1,612</td></tr> <tr><td>Jan-22</td><td>1,790</td></tr> </tbody> </table>	Month	Visits	Jan-21	1,603	Feb-21	1,662	Mar-21	2,156	Apr-21	1,867	May-21	1,795	Jun-21	1,887	Jul-21	1,693	Aug-21	2,071	Sep-21	2,055	Oct-21	1,925	Nov-21	1,880	Dec-21	1,612	Jan-22	1,790														
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**DAVIS COUNTY HOSPITAL DASHBOARD**  
**Indicator Definitions, Analysis, Actions and Graphs**  
**January 2022**

**Growth Trending**

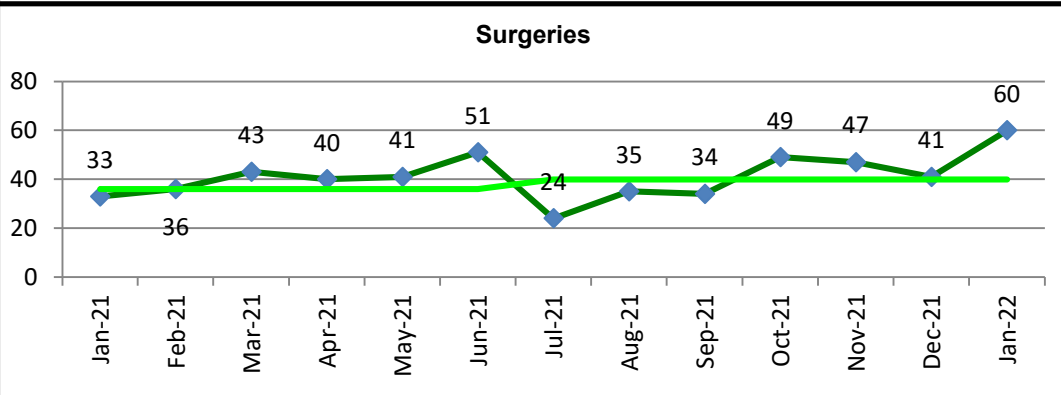
**Emergency Room Visits**  
 Description:  
 Emergency department visits for the month

Target: 293



**Surgeries**  
 Description:  
 Inpatient & outpatient surgeries for the month

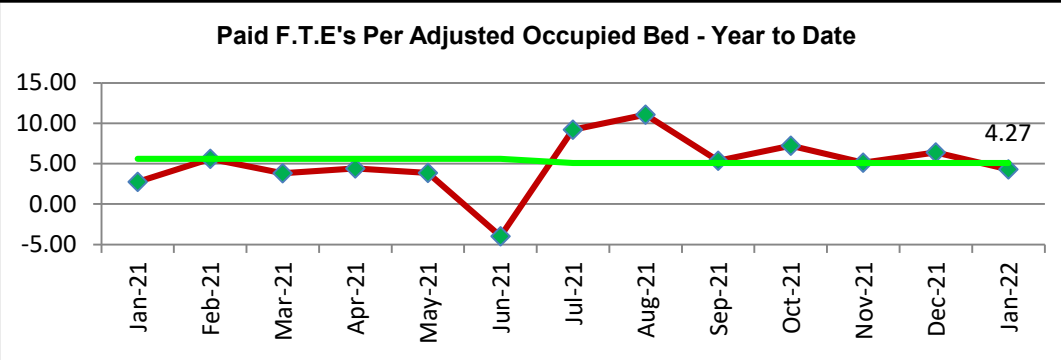
Target: 40



**People Trending**

**Paid FTE's per Adj. Occ. Bed**  
 Description:  
 Paid FTE's per adjusted occupied bed year-to-date

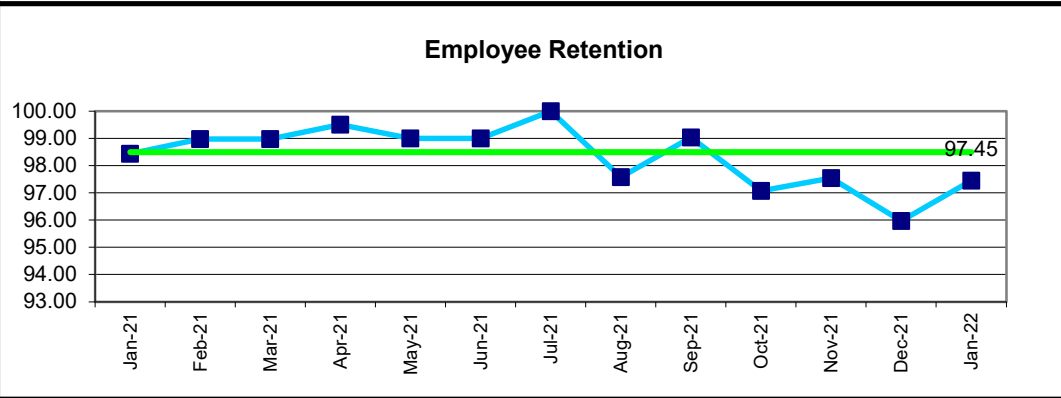
Target: 5.1



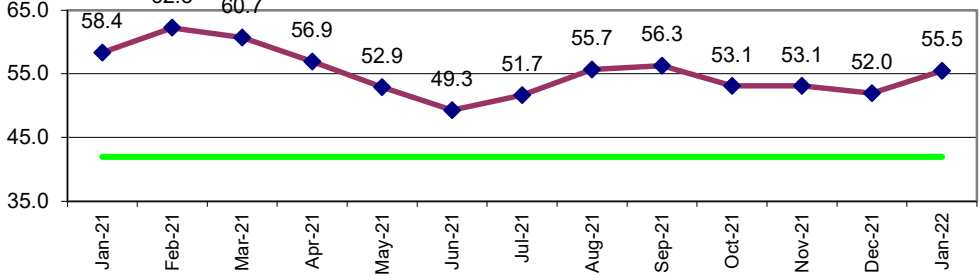
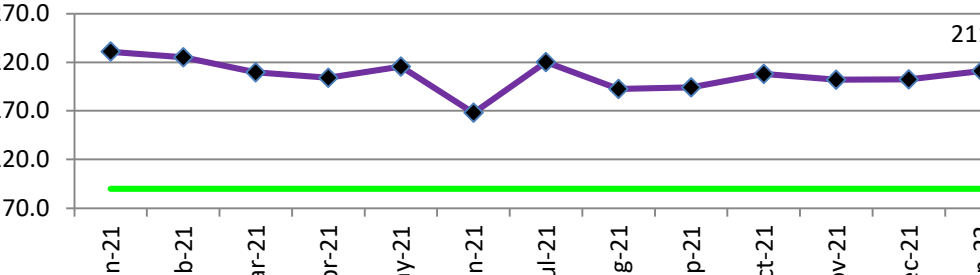
**Employee Retention**  
 Description:  
 Employee retention for the month

Calculation:  
 Retained Employees/  
 Total Employees

Target: 98.50%



**DAVIS COUNTY HOSPITAL DASHBOARD**  
**Indicator Definitions, Analysis, Actions and Graphs**  
**January 2022**

Finance		Trending	
<p><b><u>Gross A/R Days</u></b></p> <p>Description: Gross A/R days at end of month</p> <p>Calculation: Gross A/R/ (Last 3 months Gross Revenue/Days in last 3 months)</p> <p>Target: 42</p>		<p><b>Gross A/R Days (Total)</b></p> 	
<p><b><u>Days Cash on Hand</u></b></p> <p>Description: Days of cash on hand at end of month</p> <p>Calculation: Total Cash/(YTD Total Expenses - Depreciation/Days in Period)</p> <p>Target: 90 Days</p>		<p><b>Days Cash on Hand</b></p> 	
<p><b><u>Total Margin Percentage</u></b></p> <p>Description: Total margin percentage for the month</p> <p>Calculation: Total Margin(Loss)/ Total Revenue</p> <p>Target: 2.20%</p>		<p><b>Net Margin Percentage</b></p> 